

QUESTIONS & ANSWERS

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Nokia

PDM-2002001060

CPM (PDM_2002001060)



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QUESTION: 204

What of the following options is the most appropriate course of action when the project subcontracting cost to date exceeds the plan in the CBL?

- A. Start opening NCC SvOs for the cost overruns as you can now expect further additional cost.
- B. Analyze the root cause of the cost increase and execute an action plan to get cost back on track, updating EAC if needed.
- C. Compensate for the unplanned extra costs by releasing part of the risk contingency.
- D. Stop raising subcontracting purchase orders so as to avoid incurring further excess cost.

Answer: B

QUESTION: 205

Which process is NOT included in project cost management?

- A. Resource planning.
- B. Cost planning.
- C. Cost control.
- D. Resource allocation.

Answer: D

QUESTION: 206

What should be done to ensure that the entire scope of work of the project is included in our planning?

- A. Create a contingency plan.

- B. Create a risk management plan.
- C. Create a work breakdown structure (\NBS)
- D. Create a scope statement.

Answer: C

QUESTION: 207

Which of the following data is not available in 4C?

- A. GS Costs.
- B. Change requests.
- C. Risk log.
- D. Equipment costs.

Answer: D

QUESTION: 208

What is NCC in Nokia?

- A. Any cost overruns.
- B. All subcontractorextra work costs.
- C. Materialized risks.
- D. All extra site visit costs.

Answer: A

QUESTION: 209

The project manager is only authorized to place orders to vendors:

- A. if the CT Head gives instruction for the order.within the guidelines and definitions documented in the project procurement pIan.if he has received a written offer from the supplier.using SAP or other Nokia approved tools.
- B. within the LOA approved scope of the project.within the guidelines and definitions documented in the project procurement plan.using suppliers which have been approved for this specific project and have a valid frame contract.using SAP or other Nokia approved tools.

C. after Gate 6 of the Nokia sales process.if the PM has informed the procurement organization.using suppliers which have been approved for this specific project and have a valid frame contract.sending PO through e-mail or fax to the supplier.

D. within the LOA approved scope of the project.within the guidelines and definitions documented in the project procurement plan.using suppliers with a good reputation and a good personal relationship with the project manager.sending PO through e-mail or faxto the supplier.

Answer: B

QUESTION: 210

When should risk analysis be performed?

A. Just before any major meeting with the client.

B. On a regular basis prior to and throughout the project.

C. Only when justified by the awareness of new risks becoming a possibility.

D. When preparing the project plan.

Answer: B

QUESTION: 211

The _ is a narrative description of the work to be accomplished or resource to be supplied:

A. purchase order.

B. level of effort.

C. scope of work.

D. contract stipulation.

Answer: C

QUESTION: 212

Through which tool and what trigger is supplier work accepted for project business?

A. IPM and the internal acceptance work item.

B. IPM and the customer acceptance work item.

C. ERM and the internal acceptance work item.

D. SAP and the customer acceptance work item.

Answer: A

QUESTION: 213

A structured approach which promotes positive project cash flow, limits the financial risk and addresses identified issues regarding the delivery of the contracted work and related execution KPIs. This best describes which of the following?

- A. Site process.
- B. Payment process.
- C. Cost management process.
- D. Acceptance process.

Answer: D

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