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Question: 78

A Product Manager ...

- A. Drives the Iteration
- B. Drives the Releases and the Program Increments (PI)

Answer: B

Explanation:

Owning the "what" means that product management is primarily responsible for release definition as well, including new features, architecture, and allocations for technical debt. This is accomplished through a series of Program Increments and releases, whose definition and business objectives are also determined by product management.

Question: 79

As a part of governance characteristics, a Product Manager ...

- A. Includes Re-factors and re-designs in backlog
- B. Integrates with other teams
- C. Collaborates on Enablers

Answer: C

Explanation:

While Product Management is not expected to drive technological decisions, they are expected to understand the scope of upcoming enabler work. They collaborate with System and Solution Architect/Engineering to jointly sequence the Architectural Runway that will host new business functionality. This is typically done by establishing a capacity allocation, as described in the Guardrails article.

For more information: <https://www.scaledagileframework.com/product-management/>

Question: 80

Which one of the following is the main purpose of DevOps?

- A. It solely focuses on a set of practices applied to large systems
- B. It is primarily about test automation
- C. It enables the architectural runway
- D. It joins development and operations to enable continuous deployment

Answer: D

Explanation:

DevOps is a mindset, a culture, and a set of technical practices. It provides communication, integration, automation, and close cooperation among all the people needed to plan, develop, test, deploy, release, and maintain a Solution. DevOps is part of the Agile Product Delivery competency of the Lean Enterprise.

For more information:

<https://www.scaledagileframework.com/devops/#:~:text=It%20provides%20communication%2C%20integration%2C%20automation,competency%20of%20the%20Lean%20Enterprise.>

Question: 81

Which SAFe Competency describes how to apply Lean-Agile principles and practices to the specification, development, deployment, operation, and evolution of the world's largest and most sophisticated software applications, networks, and cyber-physical systems.

- A. Enterprise Solution Delivery
- B. Team and technical agility
- C. Lean Agile leadership
- D. Continuous learning culture
- E. Organizational agility
- F. Agile Product Delivery

Answer: A

Explanation:

The Enterprise Solution Delivery competency describes how to apply Lean-Agile principles and practices to the specification, development, deployment, operation, and evolution of the world's largest and most sophisticated software applications, networks, and cyber-physical systems.

For more details: <https://www.scaledagileframework.com/safe-for-lean-enterprises/#:~:text=The%20Enterprise%20Solution%20Delivery%20competency,%2C%20and%20cyber%2Dphysical%20systems.>

Question: 82

What is the best measure of complex system development?

- A. Prioritized Backlog
- B. System Demo
- C. Inspect and Adapt
- D. Iteration Review

Answer: B

Explanation:

A system demo is a significant event that provides an integrated view of a new feature for the most recent iteration delivered by all the teams in the ART. This is the best measure of complex system development. For more details please refer: <http://www.scaledagileframework.com/system-demo/>

Question: 83

What is a Minimal Viable Product?

- A. A minimal product that can validate a hypothesis
- B. A minimal Feature that can be released to the market
- C. A minimal product that can be built to achieve market dominance
- D. A minimal story a team can deliver in an iteration

Answer: A

Explanation:

Analysis of an epic includes the definition of a Minimum Viable Product (MVP) for the epic. In the context of SAFe, an MVP is an early and minimal version of a new product or business solution that is used to prove or disprove the epic hypothesis.

For more details: <https://www.scaledagileframework.com/epic/#:~:text=Analysis%20of%20an%20epic%20includes,or%20disprove%20the%20epic%20hypothesis.>

Question: 84

Which SAFe Competency describes the critical skills and Lean-Agile principles and practices that high-performing Agile teams and Teams of Agile teams use to create high-quality solutions for their customers

- A. Team and technical agility
- B. Organizational agility
- C. Lean Agile leadership
- D. Agile Product Delivery
- E. Enterprise Solution Delivery
- F. Continuous learning culture

Answer: A

Explanation:

The Team and Technical Agility competency describe the critical skills and Lean-Agile principles and practices that high-performing Agile teams and Teams of Agile teams use to create high-quality solutions for their customers.

For more details: <https://www.scaledagileframework.com/team-and-technical-agility/#:~:text=The%20Team%20and%20Technical%20Agility,quality%20solutions%20for%20their%20customers.>

Question: 85

What is the focus of the Daily Stand-up meeting?

- A. Plan objectives versus Program Owner objectives
- B. Scrum Master goals versus Development Team goals

- C. Iteration goals versus what got done
- D. PI objectives versus outcomes

Answer: C

Explanation:

The Daily Stand-Up (DSU) Each day, the team meets at the same time and place to coordinate their work by answering the following questions: What did I do yesterday to advance the iteration goals?

For more details: [https://www.scaledagileframework.com/iteration-execution/#:~:text=The%20Daily%20Stand%20Up%20\(DSU,to%20advance%20the%20iteration%20goals%3F](https://www.scaledagileframework.com/iteration-execution/#:~:text=The%20Daily%20Stand%20Up%20(DSU,to%20advance%20the%20iteration%20goals%3F)

Question: 86

Understanding, exploiting and managing variability, and frequent integrations are part of:

- A. Flow
- B. Value
- C. Leadership
- D. Relentless improvement
- E. Innovation
- F. Agile-scrum

Answer: A

Explanation:

The principles of flow are an essential part of the Lean-Agile mindset. These include understanding the full Development Value Stream, visualizing and limiting Work in Process (WIP), and reducing batch sizes and managing queue lengths. Additionally, Lean focus on identifying and continuously removing delays and waste (non-value-added activities). One critical move that organizations must address to achieve flow is the shift from a start-stop-start project management process to an agile product management approach aligned to long-lived development value streams.

For more details: [https://www.scaledagileframework.com/lean-agile-mindset/#:~:text=Pillar%20%20E2%80%93%20Flow,on%20constant%20feedback%20and%20adjustment.&text=Additionally%2C%20Lean%20focus%20on%20identifying,%2Dvalue%2Dadded%20activities\).](https://www.scaledagileframework.com/lean-agile-mindset/#:~:text=Pillar%20%20E2%80%93%20Flow,on%20constant%20feedback%20and%20adjustment.&text=Additionally%2C%20Lean%20focus%20on%20identifying,%2Dvalue%2Dadded%20activities).)

Question: 87

The release train engineer has gotten a job at Google. There are three leading candidates to replace her.

What is the best way to appoint her replacement?

- A. The decision should be decentralized to the teams to decide
- B. A decision should be made centrally

Answer: B

Explanation:

This is part of principle 9 C Decentralize decision-making. The decision is 'infrequent' (we hope) and 'long-lasting' (we hope) and therefore it fulfills two out of three criteria for a decision to be made centrally? Can you remember the 3rd criteria?

For more information read: <http://www.scaledagileframework.com/decentralize-decision-making/>

Question: 88

Select the elements of an agile team in SAFe

- A. self-managing
- B. uses the best of scrum, XP and Kanban
- C. Self-organising
- D. Delivers valuable tested software every 2 to 4 weeks.
- E. Empowered

Answer: A,B,C,E

Explanation:

These teams are self-organizing and self-managing, accountable to deliver results that meet the needs and expectations of their customers and stakeholders. They are also accountable to each other and to other teams for delivering quality work on time. All of them are part of the agile team in SAFe.

For more details: <https://www.scaledagileframework.com/agile-teams/#:~:text=All%20SAFe%20Agile%20teams%20include,for%20delivering%20larger%20solution%20value.>

Question: 89

Which Spanning Palette item describes a special Agile team that provides assistance in building and using the continuous delivery pipeline, and where necessary, validating full end-to-end system performance.

- A. System Team
- B. Shared Services
- C. Vision
- D. Milestones
- E. Roadmap
- F. Community of Practices

Answer: A

Explanation:

System Team is the Spanning Palette item that describes a special Agile team that provides assistance in building and using the continuous delivery pipeline, and where necessary, validating full end-to-end system performance.

For more details: <https://www.scaledagileframework.com/safe-for-lean-enterprises/#:~:text=System%20Team%20%E2%80%93%20The%20system%20team,principles%20to%20user%20experience%20design.>

Question: 90

Which is the most comprehensive configuration, including all seven core competencies needed for business agility

- A. Full
- B. Essential
- C. Portfolio
- D. Large Solution

Answer: A

Explanation:

Full SAFe is the most comprehensive configuration, including all seven core competencies needed for business agility. It is typically used by the world's largest enterprises to maintain portfolios of large and complex solutions.

For more details: <https://www.scaledagileframework.com/safe-for-lean-enterprises/#:~:text=Portfolio%20SAFe%20configuration-,Full%20SAFe,competencies%20needed%20for%20business%20agility.>

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